



## PROJECT INTEGRATOR - PRELIMINARY MARKET ENGAGEMENT

### REFERENCE – LSPH-OPS-2026-14

HS1 Ltd trading as London St. Pancras Highspeed (LSPH) is looking to procure a portfolio wide Project Integrator Framework to support across all business departments. The Project Integrator operates in a strategic arrangement with LSPH being the asset owner and will be responsible for supporting the development and delivery of LSPH's project requirements, providing a wide range of skills, experience and capabilities aligned to project-specific objectives and defined value outcomes. The Project Integrator consultants will also be working closely with the Route/Station operators, and maintainers, to manage the successful development and delivery of the Control Period outputs, promises and Concession Agreement obligations. This will be achieved through assisting LSPH in achieving its Mission & Values, by proposing and providing experienced and capable staff resources as defined for each project.

Each call-off from the Framework will be scalable to the project's individual needs. This may include all services for:

- All stages of the project from Bluesky to Project Closure;
- All services for a specific Gate;
- Specific services spanning across several Gates; or
- Only one service for a specific Gate where specialist resource is required.

Based on each call off scope the Project Integrator may be requested to manage and facilitate all associated roles, services, sub consultant appointments and survey teams to fully deliver the required scope and outcome.

The Project Integrator will not undertake the role of Principal Contractor. LSPH will award and sign all Principal Contractor contracts directly.

The general services to be provided under the Framework will include but will not be limited to:

- Project Management
- Project Management and Controls
- Procurement and Contract Management
- Design and Survey Services
- Architectural and Heritage Services
- Railway Professional Services and Systems
- Digital Engineering Services and CAD
- Data and Digital

Organisations wishing to participate in this Preliminary Market Engagement Exercise are invited to respond to the questions set out in the document within the live Notice via the link to the Procurement Portal:

[Public quote/tender - Preliminary Market Engagement - Project Integrator Framework](#)

The closing date for all responses is Tuesday 12<sup>th</sup> May 2026.